

Sanitary Engineer

### Mission

The mission of the Sanitary Engineering Department is to provide safe and reliable water and sewer services to the residents of Franklin County in such a way that protects the environment and the health of Franklin County residents.

# **Strategic Focus**

**Primary Initiative:** Water Distribution System Updates - Evaluate and implement plans necessary to upscale and/or replace portions of the water distribution systems.

**Primary Issue:** Age of current water/ sewer infrastructure - Most of the water and/or sewer assets are either close to or past operational life and need to be replaced/rehabilitated. - The Department continues to prioritize weakest areas and replace as necessary.

# **Performance Spotlight**

Measure: Number of customers enrolled in the low-income water and sewer discount program

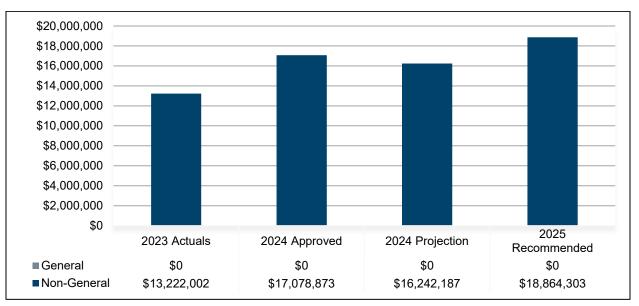
### **Program:** Sewer Delivery

| About this  | s measure  | Why it is | important   |  |  |  |  |
|---|--|-----------|---|--|--|--|--|
| number of customers er<br>water and sewer discour<br>qualified program or ear<br>federal poverty level). The<br>discount on water and s<br>eligible participants. Th  | g Department tracks the<br>prolled in the low-income<br>at program (enrolled in a<br>ning 150% or below the<br>program provides a 20%<br>sewer usage charges for<br>is measure counts the<br>rolled at the end of each | 0         | water and sewer discount<br>financial burden on low-<br>ave a better quality of life. |  |  |  |  |
|   | What is b  | eing done |   |  |  |  |  |
| The water and sewer discount program supports goal #6 of the Rise Together: A Blueprint for Reducing Poverty in Franklin County. This program enables more families at or near poverty to afford quality housing and reduces the percentage of housing-cost burdened families associated with utility costs. All water and/or sewer bills contain short messages about this program and how to contact the Department for more information as well as an application. Once per year, the Department also includes the application in the water and/or sewer billing. When customers call to inquire about their account, staff ask if they would like additional information about the program. |  |           |   |  |  |  |  |
| 2023 Actual 2024 Budget 2024 Projected 2025 Budget  |  |           |   |  |  |  |  |
| 134   | 140  | 125       | 140   |  |  |  |  |

# Sanitary Engineer

2025 Recommended Budget

**Franklin County** Service. Progress. Excellence.



# **Budget Summary – Revenues**

# Primary Revenue Sources by Fund Type

| Fund<br>Type            | Fund Name (Number)   | Primary Revenue Sources  |
|-------------------------|--|--|
| General                 | None   | N/A  |
| Special                 | None   | N/A  |
| Debt                    | None   | N/A  |
| Capital                 | None   | N/A  |
| Enterprise<br>/Internal | <ul> <li>Water Fund (5052)</li> <li>Sewer Fund (5053)</li> <li>Capital Improvements - Water Fund (5056)</li> <li>Capital Improvements - Sewer Fund (5057)</li> </ul> | <ul> <li>Water and sewer fees collected from residents and businesses that connect to the water and sewer lines</li> <li>Sanitary sewer bond proceeds</li> <li>Loans from Ohio Public Works Commission (OPWC) and Ohio Water Development Authority (OWDA)</li> </ul> |

# Comparison: 2024 Approved to 2024 Projection

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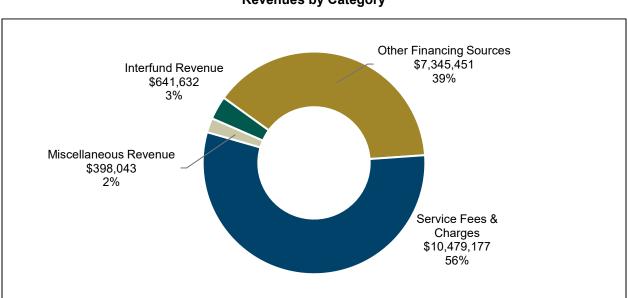
|                  | 2024         | 2024         | Variance    |       |
|------------------|--------------|--------------|-------------|-------|
|                  | Approved     | Projection   | \$          | %     |
| General Fund     | \$0          | \$0          | \$0         | N/A   |
| Non-General Fund | \$17,078,873 | \$16,242,187 | (\$836,686) | -4.9% |
| Total            | \$17,078,873 | \$16,242,187 | (\$836,686) | -4.9% |

The variance from the 2024 Approved Budget to the 2024 Projection is primarily attributed to lower than anticipated loan proceeds associated with the timing of projects in the water and sewer capital improvement funds.

#### Comparison: 2024 Approved to 2025 Recommended

|                  | 2024         | 2025         | Variance    |       |
|------------------|--------------|--------------|-------------|-------|
|                  | Approved     | Recommended  | \$          | %     |
| General Fund     | \$0          | \$0          | \$0         | N/A   |
| Non-General Fund | \$17,078,873 | \$18,864,303 | \$1,785,430 | 10.5% |
| Total            | \$17,078,873 | \$18,864,303 | \$1,785,430 | 10.5% |

The variance from the 2024 Approved Budget to the 2025 Recommended Budget is primarily attributed to an increase in loan-funded capital projects (partially offset by a decrease in transfers from the General Fund) as well as an increase in water and sewer receipts in the Sanitary Engineering operating funds.



# 2025 Recommended Budget Revenues by Category

# Sanitary Engineer

2025 Recommended Budget

Franklin County

#### \$25,000,000 \$20,000,000 \$15,000,000 \$10,000,000 \$5,000,000 \$0 2025 2023 Actuals 2024 Approved 2024 Projection Recommended General \$0 \$0 \$0 \$0 Non-General \$10,759,778 \$17,226,061 \$16,993,648 \$19,891,571

**Budget Summary – Expenditures** 

# Significant items in the 2025 Recommended Budget

| Object Code                  | Budgeted Amount | % of Budget |
|------------------------------|-----------------|-------------|
| PERSONAL SERVICES & FRINGE   | \$1,687,552     | 8.5%        |
| WATER/SEWER LINES            | \$7,987,083     | 40.2%       |
| WATER & SEWER                | \$6,584,307     | 33.1%       |
| LOAN PRINCIPAL               | \$2,094,820     | 10.5%       |
| ELECTRICITY                  | \$147,200       | 0.7%        |
| IT DATA PROCESSING SERVICES  | \$118,928       | 0.6%        |
| MINOR TOOLS, EQUIP, HARDWARE | \$106,140       | 0.5%        |
| LOAN INTEREST                | \$96,032        | 0.5%        |
| WATER METERS - RESIDENTIAL   | \$93,900        | 0.5%        |
| FUND TRANSFERS-DEBT SERVICE  | \$89,200        | 0.4%        |
| Other                        | \$886,409       | 4.5%        |
| Total                        | \$19,891,571    | 100.0%      |

# Comparison: 2024 Approved to 2024 Projection

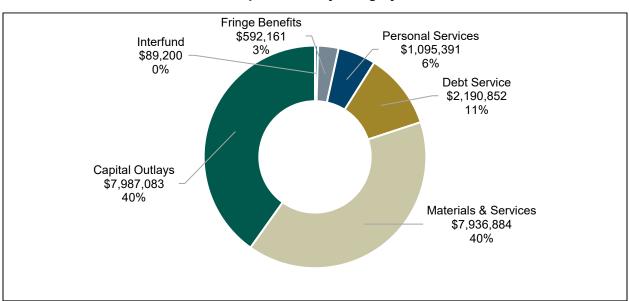
|                  | 2024         | 2024         | Variance    |       |
|------------------|--------------|--------------|-------------|-------|
|                  | Approved     | Projection   | \$          | %     |
| General Fund     | \$0          | \$0          | \$0         | N/A   |
| Non-General Fund | \$17,226,061 | \$16,993,648 | (\$232,413) | -1.3% |
| Total            | \$17,226,061 | \$16,993,648 | (\$232,413) | -1.3% |

The variance from the 2024 Approved Budget to the 2024 Projection is primarily attributed to higher than anticipated vacancies in the water and sewer operating funds as well as lower than anticipated expenditures in Materials & Services.

#### Comparison: 2024 Approved to 2025 Recommended

|                  | 2024         | 2025         | Variance    |       |
|------------------|--------------|--------------|-------------|-------|
|                  | Approved     | Recommended  | \$          | %     |
| General Fund     | \$0          | \$0          | \$0         | N/A   |
| Non-General Fund | \$17,226,061 | \$19,891,571 | \$2,665,510 | 15.5% |
| Total            | \$17,226,061 | \$19,891,571 | \$2,665,510 | 15.5% |

The variance from the 2024 Approved Budget to the 2025 Recommended Budget is primarily attributed to an increase in Capital Outlays due to the timing of projects in the Water and Sewer Capital Improvement Funds as well as an increase in water and sewer expenses in the Sanitary Engineering operating funds.



# 2025 Recommended Budget Expenditures by Category

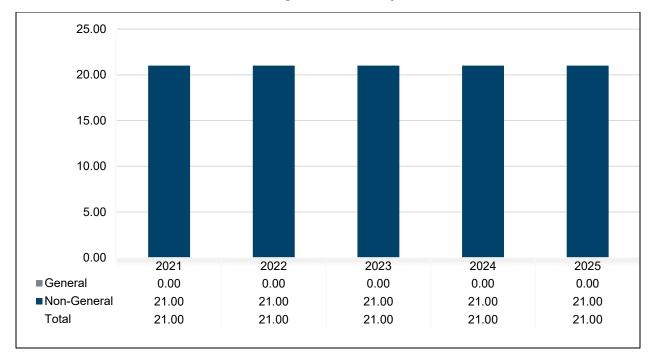
# **Budget Summary – FTEs**

|                   | 2024 Budget | 2025 Recommended | Recommended Budget as<br>% of Total FTEs |
|-------------------|-------------|------------------|--|
| General Fund      | 0.00        | 0.00             | 0.0%                                     |
| Non-General Fund  | 21.00       | 21.00            | 100.0%                                   |
| Total Agency FTEs | 21.00       | 21.00            | 100.0%                                   |

There is no change in the number of FTEs from the 2024 Budget to the 2025 Recommended Budget.

# **New Positions**

| Position Title | # of Positions | Annual Salary | Source |
|----------------|----------------|---------------|--------|
| None           | n/a            | n/a           | n/a    |



# **Budgeted FTE History**



# Vacancy Credit

The vacancy credit process is designed to more accurately reflect the expenditures for Salaries & Wages and Fringe Benefits within the agency budget request. The calculations for the budget process begin with funding all approved positions for the entire year excluding new positions contained in a Request for Results. Vacancy credits take into account that not all approved positions will be filled for the entire year. The methodology historically used to estimate an agency's vacancy credit utilizes a four-year history of unused personnel budgets to determine an appropriate percentage of Salaries & Wages and Fringe Benefits that will likely remain unspent at the end of the year. However, vacancy credits may vary from the four-year average due to staffing trends or the number of positions supported within a fund. Vacancy Credits may also differ between Salaries & Wages and Fringe Benefits due to the timing and fixed amount charged for healthcare.

#### Salaries & Wages

|            | 2024<br>Budget | Four-year<br>Average | 2025<br>Recommended | 2025<br>Credit | 2025<br>FTEs |
|------------|----------------|----------------------|---------------------|----------------|--------------|
| Water Fund | 14.4%          | 25.6%                | 17.0%               | (\$58,559)     | 6.00         |
| Sewer Fund | 12.5%          | 23.5%                | 15.0%               | (\$135,772)    | 15.00        |

### **Fringe Benefits**

|            | 2024<br>Budget | Four-year<br>Average | 2025<br>Recommended | 2025<br>Credit | 2025<br>FTEs |
|------------|----------------|----------------------|---------------------|----------------|--------------|
| Water Fund | 13.1%          | 25.6%                | 18.0%               | (\$37,828)     | 6.00         |
| Sewer Fund | 11.8%          | 33.1%                | 16.0%               | (\$84,658)     | 15.00        |



# **Sewer Delivery**

#### Program Purpose

The purpose of the Sewer Delivery Program is to provide for the treatment of wastewater for our Franklin County customers so they can benefit from an off-site wastewater treatment system.

### **Primary Services**

- Administer sewer service sales including billing and payment receipt
- Issue sewer permits and conduct permit inspections
- Complete sewer infrastructure installation, hook-up, and repairs

#### Program Budget Overview

|                      | 2024         | 2025 Variance |             | се    |
|----------------------|--------------|---------------|-------------|-------|
|                      | Approved     | Recommended   | \$          | %     |
| Personal Services    | \$794,547    | \$801,281     | \$6,734     | 0.8%  |
| Fringe Benefits      | \$443,782    | \$427,078     | (\$16,704)  | -3.8% |
| Materials & Services | \$4,424,603  | \$5,346,897   | \$922,294   | 20.8% |
| Capital Outlays      | \$6,262,186  | \$7,470,451   | \$1,208,265 | 19.3% |
| Debt Service         | \$1,366,980  | \$1,552,859   | \$185,879   | 13.6% |
| Interfund            | \$89,200     | \$89,200      | \$0         | 0.0%  |
| Total Expenditures   | \$13,381,298 | \$15,687,766  | \$2,306,468 | 17.2% |

### **Funding Source**

Sewer Fund

Capital Improvements - Sewer Fund

### **Core Principle and Linkage**

# Promote Good Stewardship of Natural Resources, Environmental Sustainability, & Civic Engagement

Through the successful delivery of program outputs and achievement of program outcomes, customers and Franklin County residents have access to safe and reliable sewer services that protect public health, ensures the sustainability of existing water sources and enables access to drinking water for all Franklin County residents that is safe and free of contaminants.



# Water Delivery

#### Program Purpose

The purpose of the Water Delivery Program is to provide a source of safe and reliable water to our Franklin County customers.

### **Primary Services**

- Administer water service sales including billing and payment receipt
- Issue water permits and conduct permit inspections
- Complete water infrastructure installation, hook-up, and repairs

# Program Budget Overview

|                      | 2024        | 2024 2025   |           | Variance |  |
|----------------------|-------------|-------------|-----------|----------|--|
|                      | Approved    | Recommended | \$        | %        |  |
| Personal Services    | \$293,096   | \$294,110   | \$1,014   | 0.3%     |  |
| Fringe Benefits      | \$173,465   | \$165,083   | (\$8,382) | -4.8%    |  |
| Materials & Services | \$2,266,210 | \$2,589,987 | \$323,777 | 14.3%    |  |
| Capital Outlays      | \$507,453   | \$516,632   | \$9,179   | 1.8%     |  |
| Debt Service         | \$604,539   | \$637,993   | \$33,454  | 5.5%     |  |
| Total Expenditures   | \$3,844,763 | \$4,203,805 | \$359,042 | 9.3%     |  |

### **Funding Source**

• Water Fund

• Capital Improvements - Water Fund

### **Core Principle and Linkage**

# Promote Good Stewardship of Natural Resources, Environmental Sustainability, & Civic Engagement

Through the successful delivery of program outputs and achievement of program outcomes, customers and Franklin County residents have access to safe and reliable water services that protect public health and ensure the sustainability of existing water sources.