

**Mission**

The mission of the Public Facilities Management department is to provide centralized, cost effective, efficient, and professional building services to County employees and visitors, so that they can work and conduct business in a safe, comfortable, functional, and eco-friendly environment.

**Strategic Focus**

**Primary Initiative:** Construction Projects - PFM will strive to complete construction projects on time and on budget, and in a manner consistent with the County’s quality contracting standards and sustainable principles.

**Primary Issue:** Facilities Master Plan - PFM is responsible for developing and maintaining a Facilities Master Plan to determine County space needs and preservation of critical infrastructure to protect County facilities. PFM manages the planning, design, engineering, maintenance and/or construction activities associated with the Facilities Master Plan. PFM must consistently evaluate and shift operational priorities as necessary based upon changing circumstances and new initiatives. - PFM will continue to provide functional workspace that meets the operational needs of an office/agency, and thoughtfully consider requests for enhanced and/or expanded space. PFM will continue to conduct facility assessments, complete critical facility preservation projects, and make prudent, forward-looking decisions.

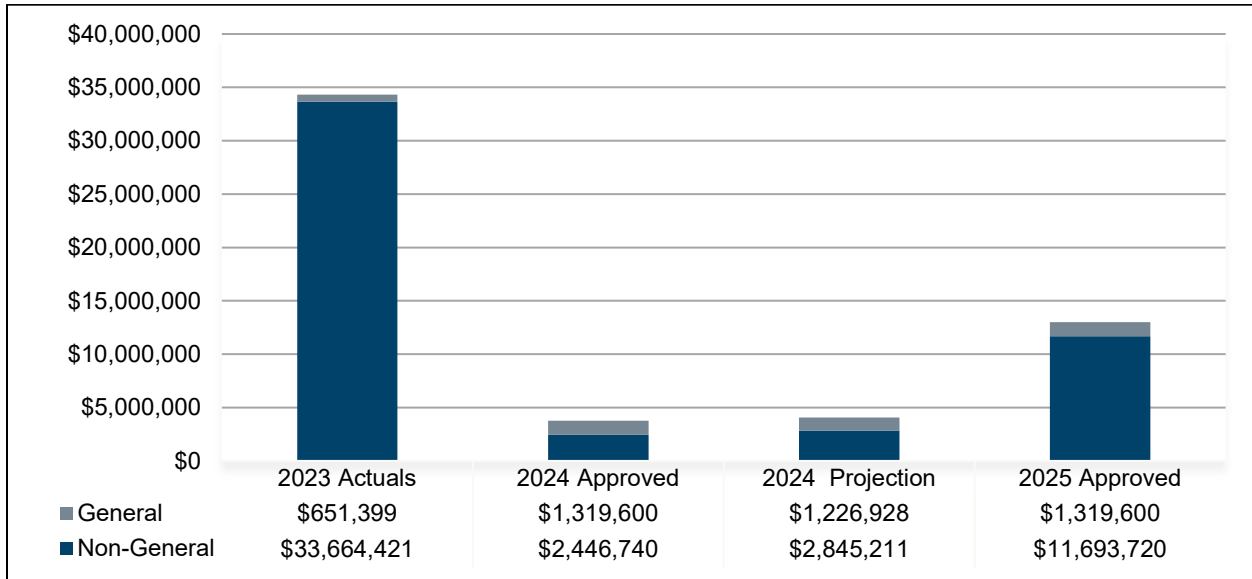
**Performance Spotlight**

**Measure:** Small and Emerging Business Enterprise (SEBE) Participation in the Corrections Center Project

**Program:** Construction

About this measure		Why it is important	
This measure tracks the actual SEBE participation achieved for the new James A. Karnes Corrections Center construction project.		Achieving SEBE participation has been a key focus and collaborative effort for the entire construction project team, including the Construction Inclusion Team (CIT), since the inception of the new Corrections Center project.  Establishing an Aspirational Goal and promoting SEBE participation for this major construction project supports the County’s diversity, equity and inclusion efforts.	
What is being done			
The new James A. Karnes Corrections Center project has an established Small and Emerging Business Enterprise (SEBE) Aspirational Goal of 12%. This measure tracks and compares the percentage of actual SEBE participation on the new Corrections Center project to the established 12% Aspirational Goal. The percentage of SEBE participation is calculated by comparing the actual amount of contracts awarded to SEBE firms to the overall contract amount for the project. PFM, in conjunction with the Construction Manager and Construction Inclusion Team, monitors actual contracts awarded to SEBE firms and the amounts paid to date to them.			
2023 Actual	2024 Budget	2024 Projected	2025 Budget
30%	30%	30%	30%

**Budget Summary – Revenues**



\*The 2023 Actuals (\$24.6 million) include transfers into the Permanent Improvement Fund for current and future capital projects.

**Primary Revenue Sources by Fund Type**

Fund Type	Fund Name (Number)	Primary Revenue Sources
General	<ul style="list-style-type: none"> <li>General Fund (1000)</li> <li>Permanent Improvement Fund (4041)</li> </ul>	<ul style="list-style-type: none"> <li>User Fees from other agencies</li> <li>Rental Agreements</li> <li>Recycling Collections</li> <li>Transfers from the General Fund</li> </ul>
Special	None	N/A
Debt	None	N/A
Capital	<ul style="list-style-type: none"> <li>Public Safety Center Fund (4067)</li> </ul>	<ul style="list-style-type: none"> <li>Transfers from the General Fund</li> </ul>
Enterprise /Internal	<ul style="list-style-type: none"> <li>Parking Facilities Fund (1002)</li> </ul>	<ul style="list-style-type: none"> <li>User Fees</li> </ul>

**Comparison: 2024 Approved to 2024 Projection**

	<b>2024 Approved</b>	<b>2024 Projection</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
General Fund	\$1,319,600	\$1,226,928	(\$92,672)	-7.0%
Non-General Fund	\$2,446,740	\$2,845,211	\$398,471	16.3%
<b>Total</b>	<b>\$3,766,340</b>	<b>\$4,072,139</b>	<b>\$305,799</b>	<b>8.1%</b>

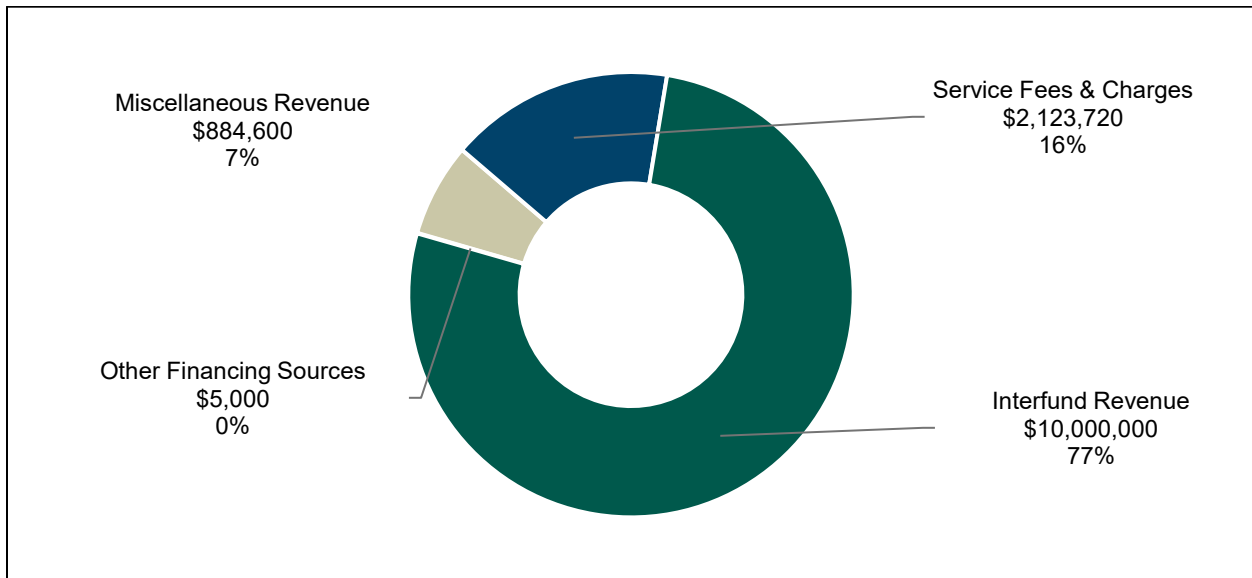
The variance from the 2024 Approved Budget to the 2024 Projection is primarily attributed to higher than anticipated parking fees in the Parking Fund, partially offset by lower than anticipated chargebacks to other County agencies.

**Comparison: 2024 Approved to 2025 Approved**

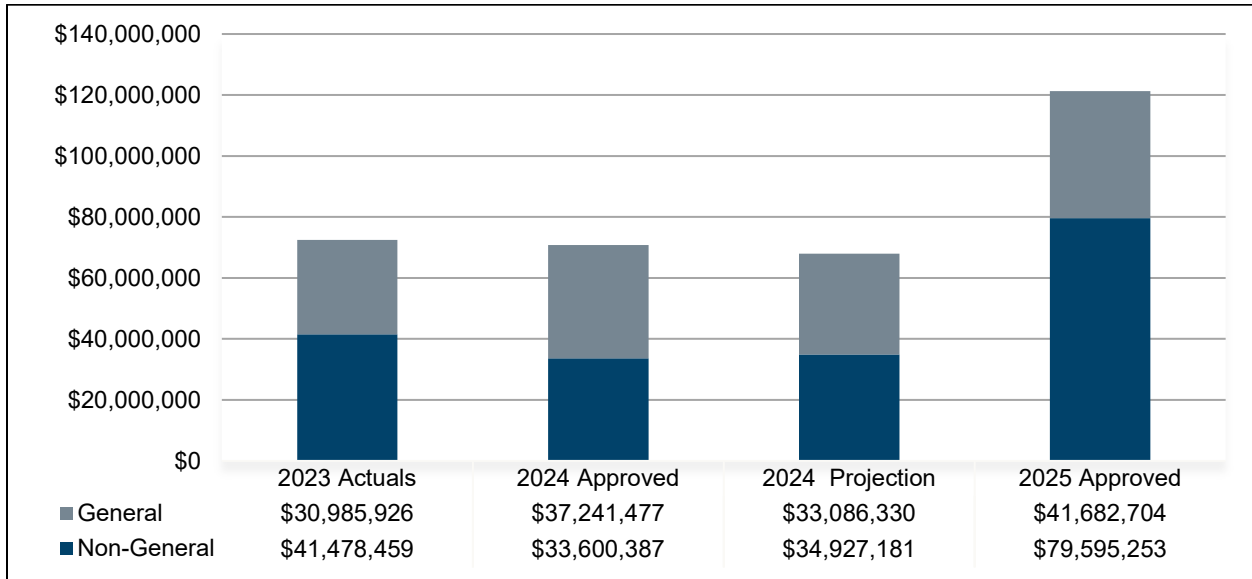
	<b>2024 Approved</b>	<b>2025 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
General Fund	\$1,319,600	\$1,319,600	\$0	0.0%
Non-General Fund	\$2,446,740	\$11,693,720	\$9,246,980	377.9%
<b>Total</b>	<b>\$3,766,340</b>	<b>\$13,013,320</b>	<b>\$9,246,980</b>	<b>245.5%</b>

The variance from the 2024 Approved Budget to the 2025 Approved Budget is primarily attributed to the \$10 million loan repayment from ADAMH for the Crisis Center.

**2025 Approved Budget  
Revenues by Category**



**Budget Summary – Expenditures**



**Significant items in the 2025 Approved Budget**

Object Code	Budgeted Amount	% of Budget
PERSONAL SERVICES & FRINGE	\$18,654,964	15.4%
BLDG REMODELING/REHABILITATION	\$69,408,707	57.2%
ARCH/ENGINEERING CAPITAL EXP	\$6,300,000	5.2%
ELECTRICITY	\$5,083,318	4.2%
MAINTENANCE & REPAIR AGREEMNT	\$3,328,763	2.7%
BUILDINGS & OFFICES RENT/LEASE	\$2,708,000	2.2%
BUILDING MAINTENANCE & REPAIR	\$2,128,683	1.8%
OTHER SERVICES & CHARGES	\$2,047,258	1.7%
GRANTS TO NON-PROFITS	\$1,800,000	1.5%
WATER & SEWER	\$1,251,700	1.0%
<i>Other</i>	\$8,566,564	7.1%
<b>Total</b>	<b>\$121,277,957</b>	<b>100.0%</b>

**Comparison: 2024 Approved to 2024 Projection**

	<b>2024 Approved</b>	<b>2024 Projection</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
General Fund	\$37,241,477	\$33,086,330	(\$4,155,147)	-11.2%
Non-General Fund	\$33,600,387	\$34,927,181	\$1,326,794	3.9%
<b>Total</b>	<b>\$70,841,864</b>	<b>\$68,013,511</b>	<b>(\$2,828,353)</b>	<b>-4.0%</b>

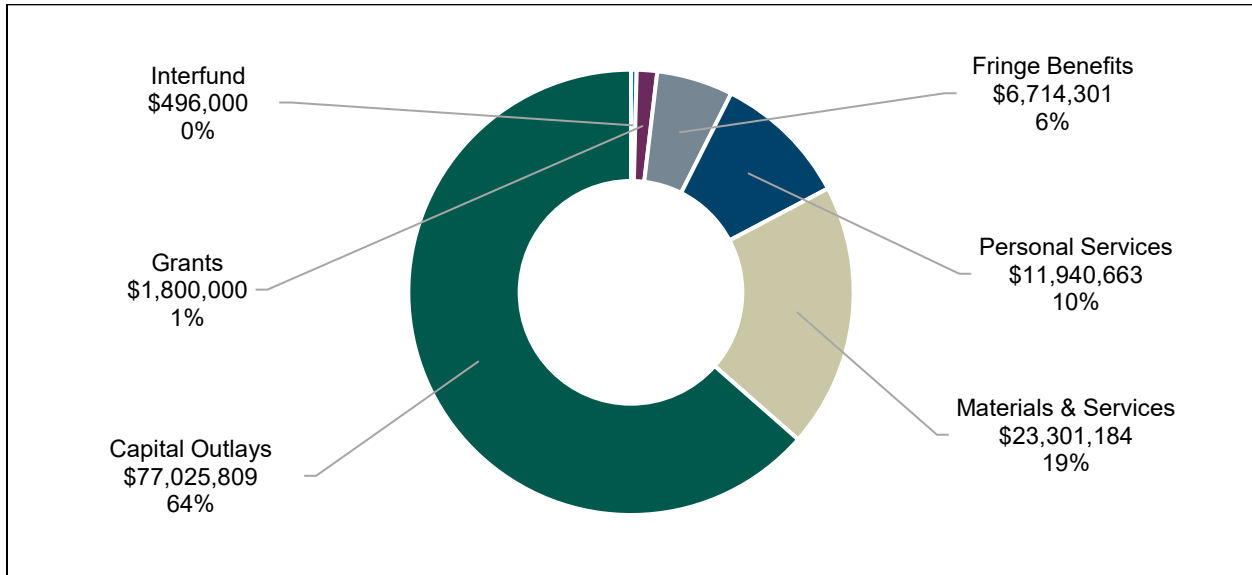
The variance from the 2024 Approved Budget to the 2024 Projection is primarily attributed to higher than anticipated vacancies in the General Fund, partially offset by the timing of expenditures related the Permanent Improvement Fund.

**Comparison: 2024 Approved to 2025 Approved**

	<b>2024 Approved</b>	<b>2025 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
General Fund	\$37,241,477	\$41,682,704	\$4,441,227	11.9%
Non-General Fund	\$33,600,387	\$79,595,253	\$45,994,866	136.9%
<b>Total</b>	<b>\$70,841,864</b>	<b>\$121,277,957</b>	<b>\$50,436,093</b>	<b>71.2%</b>

The variance from the 2024 Approved Budget to the 2025 Approved Budget is primarily attributed to the timing of expenditures for Permanent Improvement Projects, as well as Building Lease payments in the General Fund.

**2025 Approved Budget  
Expenditures by Category**



**Budget Summary – FTEs**

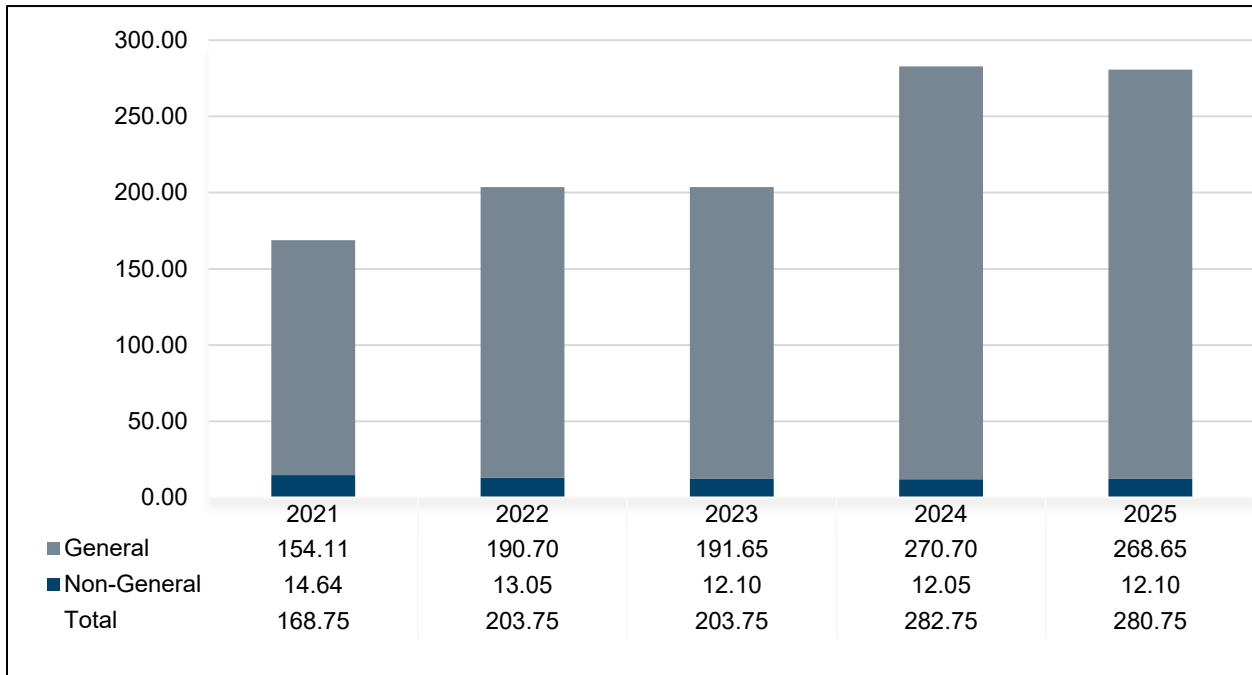
	2024 Budget	2025 Approved	Approved Budget as % of Total FTEs
General Fund	270.70	268.65	95.7%
Non-General Fund	12.05	12.10	4.3%
<b>Total Agency FTEs</b>	<b>282.75</b>	<b>280.75</b>	<b>100.0%</b>

There is a decrease of 2.00 FTEs from the 2024 Budget to the 2025 Approved Budget due to the transfer of two custodial worker positions to Animal Care & Control.

**New Positions**

Position Title	# of Positions	Annual Salary	Source
<i>None</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>

**Budgeted FTE History**



**Vacancy Credit**

The vacancy credit process is designed to more accurately reflect the expenditures for Salaries & Wages and Fringe Benefits within the agency budget request. The calculations for the budget process begin with funding all approved positions for the entire year excluding new positions contained in a Request for Results. Vacancy credits take into account that not all approved positions will be filled for the entire year. The methodology historically used to estimate an agency’s vacancy credit utilizes a four-year history of unused personnel budgets to determine an appropriate percentage of Salaries & Wages and Fringe Benefits that will likely remain unspent at the end of the year. However, vacancy credits may vary from the four-year average due to staffing trends or the number of positions supported within a fund. Vacancy Credits may also differ between Salaries & Wages and Fringe Benefits due to the timing and fixed amount charged for healthcare.

**Salaries & Wages**

	<b>2024 Budget</b>	<b>Four-year Average</b>	<b>2025 Approved</b>	<b>2025 Credit</b>	<b>2025 FTEs</b>
General Fund	12.2%	22.1%	12.8%	(\$1,668,291)	268.65
Parking Facilities Fund	7.9%	13.2%	13.2%	(\$79,246)	12.10

**Fringe Benefits**

	<b>2024 Budget</b>	<b>Four-year Average</b>	<b>2025 Approved</b>	<b>2025 Credit</b>	<b>2025 FTEs</b>
General Fund	18.9%	29.2%	18.9%	(\$1,557,764)	268.65
Parking Facilities Fund	15.1%	18.2%	16.4%	(\$64,276)	12.10

**General Amenities**

**Program Purpose**

The purpose of the General Amenities Program is to provide supplemental building services and amenities to building residents and visitors so that they can work and conduct business in a comfortable and user-friendly environment.

**Primary Services**

- Assist the general public in navigating general amenities within Franklin County buildings via wayfinding signage or support service assistance
- Coordinate meeting and event space for county agencies to deliver quality service to their customers

**Program Budget Overview**

	<b>2024 Approved</b>	<b>2025 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
Personal Services	\$224,144	\$267,025	\$42,881	19.1%
Fringe Benefits	\$143,135	\$157,628	\$14,493	10.1%
Materials & Services	\$122,950	\$137,882	\$14,932	12.1%
<b>Total Expenditures</b>	<b>\$490,229</b>	<b>\$562,535</b>	<b>\$72,306</b>	<b>14.7%</b>

**Funding Source**

- General Fund

**Core Principle and Linkage**

**Provide Efficient, Responsive & Fiscally Sustainable Government Operations**

The General Amenities Program promotes efficient, responsive, and fiscally sustainable government operations by providing efficient and quality centralized services to County agencies and departments so that County staff and visitors can use supplemental building services and amenities to work and conduct business.



**Parking Facilities**

**Program Purpose**

The purpose of the Parking Facilities Program is to provide convenient parking opportunities for County employees and visitors.

**Primary Services**

- Provide quality customer service to the public and county employees through efficient and cost-effective centralized parking services while working or conducting business at county facilities

**Program Budget Overview**

	<b>2024 Approved</b>	<b>2025 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
Personal Services	\$511,337	\$523,707	\$12,370	2.4%
Fringe Benefits	\$307,544	\$313,976	\$6,432	2.1%
Materials & Services	\$2,283,148	\$1,384,761	(\$898,387)	-39.3%
Interfund	\$497,500	\$496,000	(\$1,500)	-0.3%
<b>Total Expenditures</b>	<b>\$3,599,529</b>	<b>\$2,718,444</b>	<b>(\$881,085)</b>	<b>-24.5%</b>

**Funding Source**

- Parking Facilities Fund

**Core Principle and Linkage**

**Provide Efficient, Responsive & Fiscally Sustainable Government Operations**

The Parking Program promotes efficient, responsive, and fiscally sustainable governmental operations by providing quality customer service to the public through efficient and cost-effective internal services including centralized parking services in close proximity to County facilities. This program also ensures housing County vehicles near to County facilities.

**Building Maintenance**

**Program Purpose**

The purpose of the Building Maintenance Program is to provide maintenance response services to our building residents in County facilities.

**Primary Services**

- Provide well maintained facilities for Visitors and County Employees to conduct business
- Provide adequate safety training and maintenance to ensure county facilities are safe

**Program Budget Overview**

	<b>2024 Approved</b>	<b>2025 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
Personal Services	\$9,939,915	\$10,179,787	\$239,872	2.4%
Fringe Benefits	\$6,366,186	\$5,823,572	(\$542,614)	-8.5%
Materials & Services	\$15,247,879	\$20,042,353	\$4,794,474	31.4%
Capital Outlays	\$75,951	\$149,000	\$73,049	96.2%
Grants	\$1,800,000	\$1,800,000	\$0	0.0%
<b>Total Expenditures</b>	<b>\$33,429,931</b>	<b>\$37,994,712</b>	<b>\$4,564,781</b>	<b>13.7%</b>

**Funding Source**

- General Fund

**Core Principle and Linkage**

**Provide Efficient, Responsive & Fiscally Sustainable Government Operations**

The Building Maintenance Program promotes efficient, responsive, and fiscally sustainable government operations by providing efficient and quality centralized services to County agencies and departments. This allows other governmental entities so that building residents and visitors can work and conduct business in well maintained facilities with established safety practices during facility drills and emergency events.

**Construction**

**Program Purpose**

The purpose of the Construction Program is to provide construction services to County agencies so that they can serve the public in cost-efficient and user-friendly facilities.

**Primary Services**

- Perform construction, renovation, and facility preservation activities for county buildings to ensure functional, safe workspaces for employees and visitors to conduct business
- Complete construction projects on time and on budget, and in a manner consistent with the County’s quality contracting standards and sustainable principles

**Program Budget Overview**

	2024	2025	Variance	
	Approved	Approved	\$	%
Personal Services	\$730,273	\$760,080	\$29,807	4.1%
Fringe Benefits	\$312,950	\$318,961	\$6,011	1.9%
Materials & Services	\$1,798,716	\$1,700,000	(\$98,716)	-5.5%
Capital Outlays	\$30,000,858	\$76,876,809	\$46,875,951	156.2%
<b>Total Expenditures</b>	<b>\$32,842,797</b>	<b>\$79,655,850</b>	<b>\$46,813,053</b>	<b>142.5%</b>

**Funding Source**

- General Fund
- Public Safety Center Fund
- Permanent Improvement Fund

**Core Principle and Linkage**

**Provide Efficient, Responsive & Fiscally Sustainable Government Operations**

The Construction Program provides long range planning and efficient and quality centralized services to County agencies, departments and other governmental entities through construction and renovation and administrative services, so that building staff and visitors can conduct business in facilities that have been constructed, renovated and sustained through appropriate capital planning and efficient use of County resources.

**Sustainability Services**

**Program Purpose**

The purpose of the Sustainability Services Program is to promote and provide cost-effective, green and sustainable educational programs; facility improvements; and operations to building residents and the public so that they can work and conduct business in an eco-friendly environment.

**Primary Services**

- Promote responsible and sustainable stewardship of natural resources to recycle and reduce energy consumption and provide eco-friendly environment for public and employees to conduct business
- Collaborate with County agencies and community partners on green initiatives to reduce the environmental footprint

**Program Budget Overview**

	<b>2024 Approved</b>	<b>2025 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
Personal Services	\$274,363	\$210,064	(\$64,299)	-23.4%
Fringe Benefits	\$168,827	\$100,164	(\$68,663)	-40.7%
Materials & Services	\$36,188	\$36,188	\$0	0.0%
<b>Total Expenditures</b>	<b>\$479,378</b>	<b>\$346,416</b>	<b>(\$132,962)</b>	<b>-27.7%</b>

**Funding Source**

- General Fund

**Core Principle and Linkage**

**Provide Efficient, Responsive & Fiscally Sustainable Government Operations**

The Sustainability Services Program promotes good stewardship of natural resources, environmental sustainability and civic engagement and promotes responsible and sustainable stewardship of natural resources by providing opportunities to recycle, reduce energy consumption, and learn more about the importance of making responsible environmental decisions, and ultimately reduce the environmental footprint.