

**Mission**

The Franklin County Board of Commissioners is committed to serving, supporting, and uplifting all residents of Franklin County through a lens of respect and human-centered care. We strive to ensure that every resident’s needs are met on the fundamental social, wellness, economic, and environmental levels. We are dedicated to constant innovation, sustainability, and progress, for the sake of providing the best possible quality of life for all residents.

**Strategic Focus**

**Primary Initiative:** Public Awareness - Public Affairs works daily to keep the public informed about the Commissioners’ work, including through press releases, weekly updates, and social media

**Primary Issue:** Communication - Public Affairs is challenged to bring heightened public awareness to policy priorities undertaken by the Board of Commissioners through press events, news story placement, and increased public appearance opportunities for the Commissioners. - The commissioners highlighted the role that race and racism play in the unequal poverty rates in our community and recognized racism as a public health crisis and threat to our community. In Central Ohio as in most of the country, neighbors separated by only a few blocks sometimes might as well be living in different worlds. The economic disparities, housing options, quality of a public education, availability of good jobs, and even the kind of policing each neighborhood receives vary widely depending on who lives on which block must be addressed.

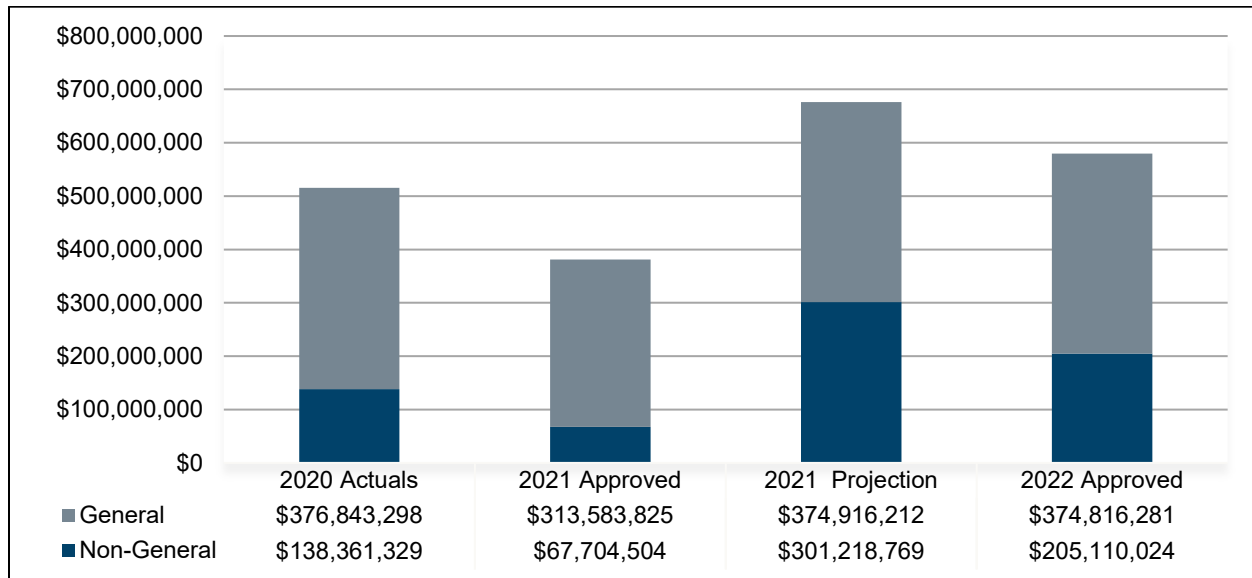
**Performance Spotlight**

**Measure:** Number of persons with increased awareness of County policies, programs, and services

**Program:** Public Affairs

About this measure		Why it is important	
<p>This measure tracks thousands of residents who are more aware of county policies and programs due to the media coverage that Public Affairs is able to facilitate. The number includes new social media followers (excluding Nextdoor) and subscribers to our Weekly Updates and Press Releases. This leaves uncounted the thousands of people who read our publications like the State of the County Report and Commissioner Connection Newsletter, our new American Rescue Plan webpage, and the hundreds of thousands who see or read news stories about the commissioners throughout the year. The number last year may have been artificially inflated - gained many new followers on social media (perhaps due to the pandemic).</p>		<p>The goal is for every Franklin County resident to be well-informed about the Commissioners' policies, programs, and positions. Furthermore, it is important that the public know where they can come for more information or how to reach out to a commissioner agency or the Commissioners themselves.</p>	
What is being done			
<p>Public Affairs works everyday to reach the residents of Franklin County with the Commissioners’ message and to let them know how we can help support them.</p>			
2020 Actual	2021 Budget	2021 Projected	2022 Budget
7,850	1,500	6,250	6,000

**Budget Summary – Revenues**



**Primary Revenue Sources by Fund Type**

Fund Type	Fund Name (Number)	Primary Revenue Sources
General	<ul style="list-style-type: none"> <li>• General Fund (1000)</li> <li>• Risk Management Reserve Fund (1005)</li> <li>• Stadium Pledge Fund (1006)</li> <li>• Hotel Pledge Fund (1007)</li> </ul>	<ul style="list-style-type: none"> <li>• Sales Tax Receipts</li> <li>• Transfers from the General Fund</li> <li>• Cost Allocation Plan Reimbursements</li> </ul>
Special	<ul style="list-style-type: none"> <li>• Domestic Shelter Fund (2024)</li> <li>• Zoological Park Fund (2038)</li> <li>• Convention Facility Fund (2058)</li> <li>• FEMA Fund (2128)</li> <li>• Wireless Enhanced 9-1-1 Fund (2130)</li> <li>• Emergency Rental Assistance (2154)</li> <li>• Coronavirus Local Fiscal Recovery (2157)</li> </ul>	<ul style="list-style-type: none"> <li>• Marriage License Fees</li> <li>• Zoo Levy Collections</li> <li>• State Revenue</li> <li>• Federal Grants</li> </ul>
Debt	<ul style="list-style-type: none"> <li>• Bond Retirement Fund (3031)</li> <li>• Stadium Debt Service Fund (3033)</li> <li>• Parking Bond Retirement Fund (3034)</li> <li>• Sanitary Bond Retirement Fund (3035)</li> <li>• Sales Tax Bond Retirement Fund (3036)</li> </ul>	<ul style="list-style-type: none"> <li>• Transfers from the General Fund</li> <li>• Rental Payments</li> </ul>
Capital	<ul style="list-style-type: none"> <li>• Network Infrastructure Fund (4066)</li> </ul>	<ul style="list-style-type: none"> <li>• Transfers from the General Fund</li> </ul>
Enterprise /Internal	None	N/A

**Comparison: 2021 Approved to 2021 Projection**

	<b>2021 Approved</b>	<b>2021 Projection</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
General Fund	\$313,583,825	\$374,916,212	\$61,332,387	19.6%
Non-General Fund	\$67,704,504	\$301,218,769	\$233,514,265	344.9%
<b>Total</b>	<b>\$381,288,329</b>	<b>\$676,134,981</b>	<b>\$294,846,652</b>	<b>77.3%</b>

The \$294,846,652 increase from the 2021 Approved Budget to the 2021 Projection is primarily attributed to:

- General Fund: An increase related to collections from the sales tax, reimbursements from Coronavirus Local Fiscal Recovery Fund (CLFRF) that was approved by the American Rescue Plan (ARP), and FEMA through the Public Assistance Program.
- Non-General Fund: An increase related to collections from the CLFRF and the Emergency Rental Assistance Program, as well as the refunding of the Series 2013 and Series 2014 bond issuances.

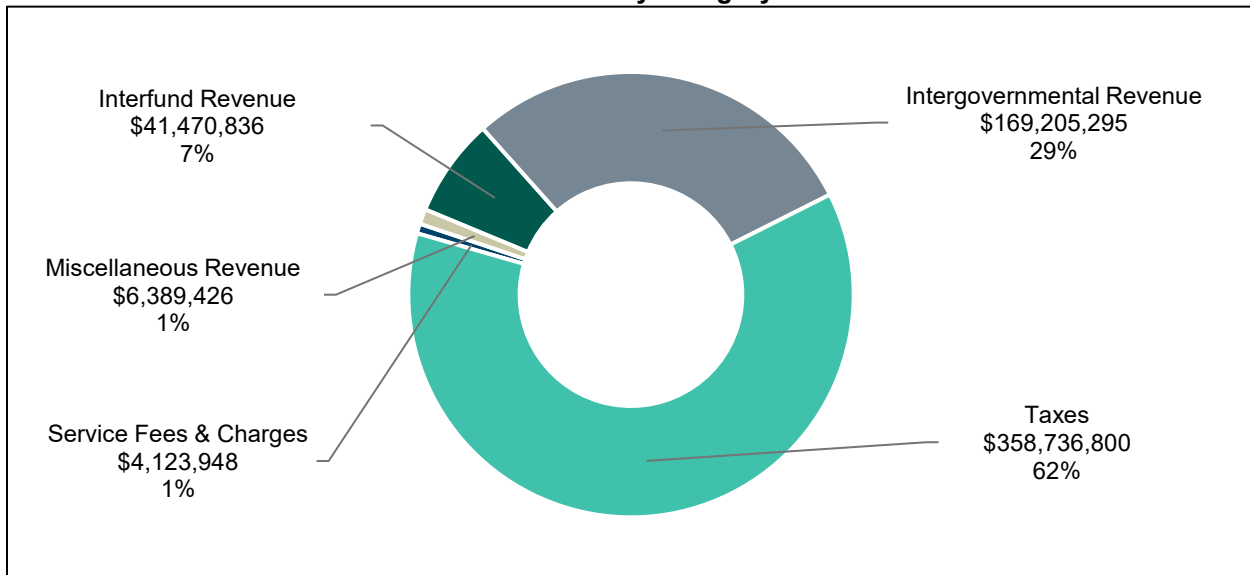
**Comparison: 2021 Approved to 2022 Approved**

	<b>2021 Approved</b>	<b>2022 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
General Fund	\$313,583,825	\$374,816,281	\$61,232,456	19.5%
Non-General Fund	\$67,704,504	\$205,110,024	\$137,405,520	202.9%
<b>Total</b>	<b>\$381,288,329</b>	<b>\$579,926,305</b>	<b>\$198,637,976</b>	<b>52.1%</b>

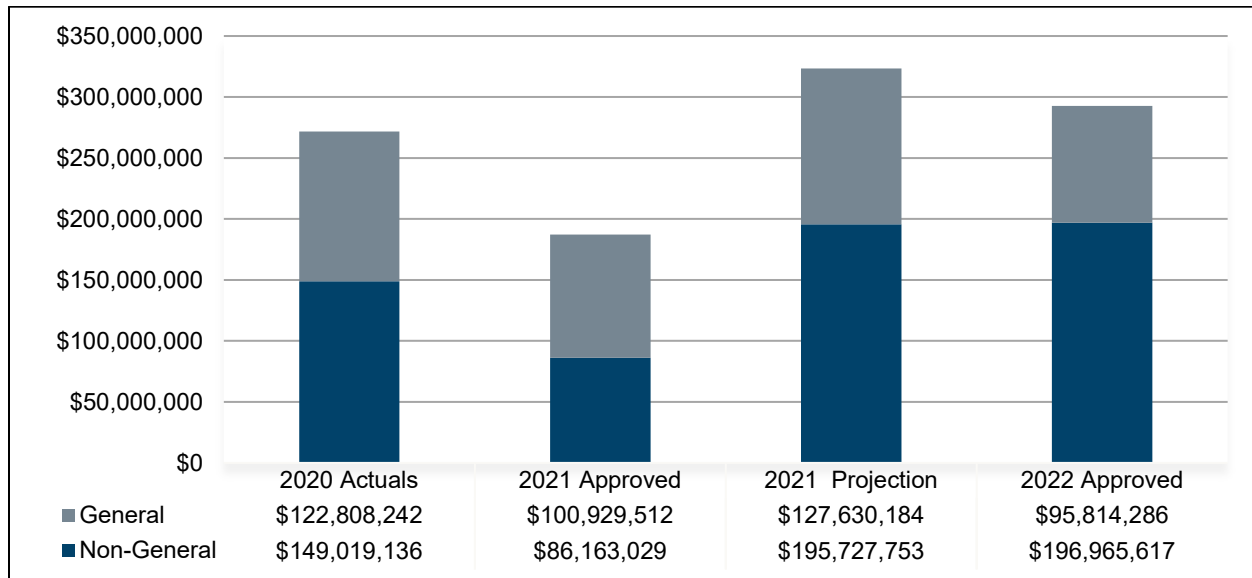
The \$198,637,976 increase from the 2021 Approved Budget to the 2022 Approved Budget is primarily attributed to:

- General Fund: Increased collections from the sales tax and reimbursements from the CLFRF.
- Non-General Fund: An increase related to second tranche of funding from the CLFRF.

**2022 Approved Budget  
Revenues by Category**



**Budget Summary – Expenditures**



**Significant items in the 2022 Approved Budget**

Object Code	Budgeted Amount	% of Budget
PERSONAL SERVICES & FRINGE	\$8,120,867	2.8%
GRANTS TO COUNTY AGENCIES	\$111,204,690	38.0%
FUND TRANSFERS-DEBT SERVICE	\$50,994,215	17.4%
OPERATING TRANSFERS OUT	\$28,956,460	9.9%
BOND PRINCIPAL	\$20,779,881	7.1%
GRANTS TO NON-PROFITS	\$20,398,505	7.0%
BOND INTEREST	\$19,007,199	6.5%
CONTINGENCIES	\$15,000,000	5.1%
BUILDINGS & OFFICES RENT/LEASE	\$5,910,825	2.0%
LEGAL SERVICES FOR SETTLEMENTS	\$3,500,000	1.2%
OTHER	\$8,907,261	3.0%
<b>TOTAL</b>	<b>\$292,779,903</b>	<b>100.0%</b>

**Comparison: 2021 Approved to 2021 Projection**

	2021 Approved	2021 Projection	Variance	
			\$	%
General Fund	\$100,929,512	\$127,630,184	\$26,700,672	26.5%
Non-General Fund	\$86,163,029	\$195,727,753	\$109,564,724	127.2%
<b>Total</b>	<b>\$187,092,541</b>	<b>\$323,357,937</b>	<b>\$136,265,396</b>	<b>72.8%</b>

The \$136,265,396 increase from the 2021 Approved Budget to the 2021 Projection is primarily attributed to:

- General Fund: Year-end transfers to various capital funds and for operational subsidies to Non-General Fund agencies.
- Non-General Fund: The refunding of the Series 2013 and Series 2014 bond issuances, as well as allocations from the Coronavirus Local Fiscal Recovery Fund authorized by from the American Rescue Plan.

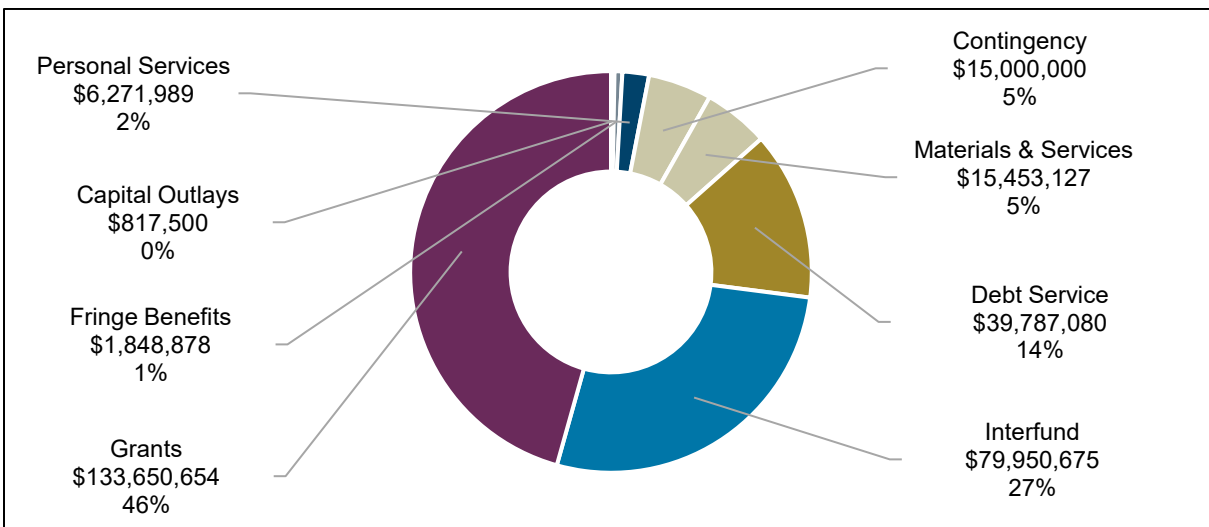
**Comparison: 2021 Approved to 2022 Approved**

	2021 Approved	2022 Approved	Variance	
			\$	%
General Fund	\$100,929,512	\$95,814,286	(\$5,115,226)	-5.1%
Non-General Fund	\$86,163,029	\$196,965,617	\$110,802,588	128.6%
<b>Total</b>	<b>\$187,092,541</b>	<b>\$292,779,903</b>	<b>\$105,687,362</b>	<b>56.5%</b>

The \$105,687,362 increase from the 2021 Approved Budget to the 2022 Approved Budget is primarily attributed to:

- General Fund: The decreases are related to the timing of various operating transfers.
- Non-General Fund: The increases are related to the allocations from the Coronavirus Local Fiscal Recovery Fund authorized by from the American Rescue Plan.

**2022 Approved Budget  
Expenditures by Category**



**Budget Summary – FTEs**

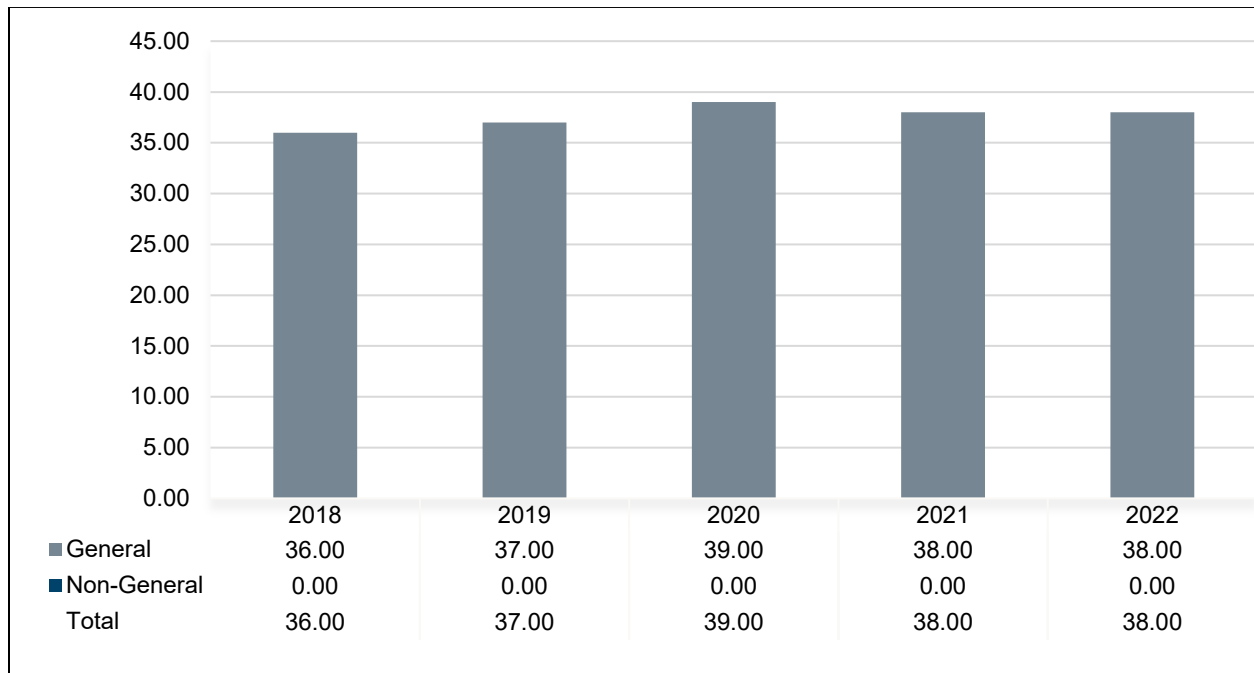
	2021 Budget	2022 Approved	Approved Budget as % of Total FTEs
General Fund	38.00	38.00	100.0%
Non-General Fund	0.00	0.00	0.0%
<b>Total Agency FTEs</b>	<b>38.00</b>	<b>38.00</b>	<b>100.0%</b>

There is no change in Total FTEs from the 2021 Budget to the 2022 Approved Budget.

**New Positions**

Position Title	# of Positions	Annual Salary	Source
<i>None</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>

**Budgeted FTE History**



**Vacancy Credit**

The vacancy credit process is designed to more accurately reflect the true expenditures for Personal Services and Fringe Benefits within the agency budget request. The calculations for the budget process begin with funding all approved positions for the entire year. Vacancy credits take into account that not all approved positions will be filled for the entire year. The methodology historically used by OMB to estimate an agency's vacancy credit utilizes a four-year history of unused personnel budgets to estimate an appropriate vacancy credit. However, vacancy credits may vary from the four-year average due to staffing trends or the number of positions supported within a fund.

**Salaries & Wages**

	<b>2021 Budget</b>	<b>Four-year Average</b>	<b>2022 Approved</b>	<b>% Point Change to:</b>	
				<b>PY Budget</b>	<b>Average</b>
General Fund	3.6%	1.4%	3.6%	0.0%	2.2%

The vacancy credit within Salaries & Wages for 2022 is in line with the 2021 budget.

**Fringe Benefits**

	<b>2021 Budget</b>	<b>Four-year Average</b>	<b>2022 Approved</b>	<b>% Point Change to:</b>	
				<b>PY Budget</b>	<b>Average</b>
General Fund	3.6%	5.2%	3.6%	0.0%	-1.6%

The vacancy credit within Fringe Benefits for 2022 is in line with the 2021 budget.

**County Administration**

**Program Purpose:**

The purpose of the County Administration Program is to provide leadership, day-to-day management and performance management services to county agencies so they can make informed resource allocation decisions and achieve performance targets established in their strategic business plans.

**ORC Reference Mandating this Program:**

Chapter 305

**Program Services:**

Consultations, Reports, Policies, Procedures, Training Sessions, Performance-Based Program Budget Reviews, Performance-Based Program Budget Recommendations, Levy Reviews.

**Core Principle:**

Provide Efficient, Responsive & Fiscally Sustainable Government Operations

**Linkage to Core Principle:**

The County Administration Program establishes priorities and maintains prudent financial management over the County's resources so that the optimal level of support can be provided to agencies in the most fiscally responsible manner.

**Program Budget Overview**

	<b>2021 Approved</b>	<b>2022 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
Personal Services	\$2,800,659	\$2,988,726	\$188,067	6.7%
Fringe Benefits	\$1,100,374	\$1,179,086	\$78,712	7.2%
Materials & Services	\$476,670	\$490,700	\$14,030	2.9%
<b>Total Expenditures</b>	<b>\$4,377,703</b>	<b>\$4,658,512</b>	<b>\$280,809</b>	<b>6.4%</b>



**Centralized Services**

**Program Purpose:**

The purpose of the Centralized Services Program is to capture expenditures that will be allocated to various agencies through the cost allocation plan.

**ORC Reference Mandating this Program:**

N/A

**Program Services:**

Legal representation in labor negotiations, workers compensation reserve funding, and performance based budget software maintenance, Commissioners Resolution Management System maintenance, cost allocation studies.

**Core Principle:**

Provide Efficient, Responsive & Fiscally Sustainable Government Operations

**Linkage to Core Principle:**

The Centralized Services Program promotes efficient, responsive, and fiscally sustainable government operations by maintaining a timely cost allocation schedule and providing revenue to the General Fund through the collection of the countywide sales tax so that scarce resources are available for General Fund agencies, and recover charges for services that are provided to non-General Fund agencies.

**Program Budget Overview**

	<b>2021 Approved</b>	<b>2022 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
Materials & Services	\$368,737	\$580,000	\$211,263	57.3%
<b>Total Expenditures</b>	<b>\$368,737</b>	<b>\$580,000</b>	<b>\$211,263</b>	<b>57.3%</b>

**Public Affairs**

**Program Purpose:**

The purpose of the Public Affairs Program is to provide consistent and effective communication, media relations and community relations to Franklin County residents so they are informed about their "return on investment" of tax dollars utilized and/or allocated by Franklin County government.

**ORC Reference Mandating this Program:**

N/A

**Program Services:**

Annual Reports, Community Guides, Brochures, Media & Community Relations, Internet Website Management, Issue Statements, Policy Analyses, Mass Mailings, Speeches, Event Plans.

**Core Principle:**

Provide Efficient, Responsive & Fiscally Sustainable Government Operations

**Linkage to Core Principle:**

The Public Affairs Program brings heightened public awareness to the policy priorities undertaken by the Board of Commissioners by effectively conveying their message through press events, news story placement and increased public appearance opportunities for the Commissioners.

**Program Budget Overview**

	<b>2021 Approved</b>	<b>2022 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
Personal Services	\$273,558	\$283,263	\$9,705	3.5%
Fringe Benefits	\$121,892	\$128,892	\$7,000	5.7%
Materials & Services	\$77,543	\$78,900	\$1,357	1.7%
<b>Total Expenditures</b>	<b>\$472,993</b>	<b>\$491,055</b>	<b>\$18,062</b>	<b>3.8%</b>

**Bonds & Debt Retirement**

**Program Purpose:**

The purpose of the Bonds and Debt Retirement Program is to provide centralized payment services for Franklin County so bond and debt retirement payments are made on a timely basis and contractual obligations are met.

**ORC Reference Mandating this Program:**

N/A

**Program Services:**

Bond and Debt Retirement Administration

**Core Principle:**

Provide Efficient, Responsive & Fiscally Sustainable Government Operations

**Linkage to Core Principle:**

The Bonds and Debt Retirement Program manages the County's debt portfolio to ensure that the level of debt obligations is reasonable so that the amount of resources required for debt service payments does not place a burden on the County's operations.

**Program Budget Overview**

	<b>2021 Approved</b>	<b>2022 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
Materials & Services	\$3,968,644	\$3,478,825	(\$489,819)	-12.3%
Debt Service	\$43,170,585	\$39,787,080	(\$3,383,505)	-7.8%
Interfund	\$266,425	\$0	(\$266,425)	-100.0%
<b>Total Expenditures</b>	<b>\$47,405,654</b>	<b>\$43,265,905</b>	<b>(\$4,139,749)</b>	<b>-8.7%</b>

**Reserves**

**Program Purpose:**

The purpose of the Reserves Program is to provide economic stabilization services for Franklin County so basic services can be maintained in the event of a financial crisis.

**ORC Reference Mandating this Program:**

N/A

**Program Services:**

Reserve Fund Administration; Budgeting for Reserve Funds; Researching and Monitoring, Prevention-Planning, and Emergency Services for inclusion in the General Fund Reserves.

**Core Principle:**

Provide Efficient, Responsive & Fiscally Sustainable Government Operations

**Linkage to Core Principle:**

The Reserves Program ensures that adequate resources are available so that agencies can maintain their level of operations and so that the County can maintain its AAA/Aaa bond rating.

**Program Budget Overview**

	<b>2021 Approved</b>	<b>2022 Approved</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
Personal Services	\$3,000,000	\$3,000,000	\$0	0.0%
Fringe Benefits	\$540,900	\$540,900	\$0	0.0%
Materials & Services	\$8,787,170	\$10,824,702	\$2,037,532	23.2%
Capital Outlays	\$797,500	\$817,500	\$20,000	2.5%
Grants	\$21,756,725	\$133,650,654	\$111,893,929	514.3%
Interfund	\$94,585,159	\$79,950,675	(\$14,634,484)	-15.5%
Contingency	\$5,000,000	\$15,000,000	\$10,000,000	200.0%
<b>Total Expenditures</b>	<b>\$134,467,454</b>	<b>\$243,784,431</b>	<b>\$109,316,977</b>	<b>81.3%</b>

The increase in 2022 is primarily related to the second tranche of the Coronavirus Local Fiscal Recovery Fund that is expected to be received in May 2022 (\$128.7 million).