

**Mission**

The mission of Franklin County Emergency Management and Homeland Security (FCEM&HS) is to encourage all 42 jurisdictions, local first responders and residents of Franklin County to become as prepared and resilient as possible for all disasters whether man-made or natural. This is accomplished by leading and coordinating disaster planning, education, alerting, warning, training, exercising, and grant funding a variety of planning, education, and response and recovery initiatives.

**Strategic Focus**

**Primary Initiative:** Prepare the jurisdictions and citizens of Franklin County for disasters - Prepare the jurisdictions of Franklin County for disasters through a countywide hazards assessment. The Franklin County Risk Assessment was developed to guide executive level leadership in making strategic decisions in how best to apply resources to mitigate the effects of disaster prior to an actual event and determine what resources may be necessary to respond to the most significant incidents. Prepare Franklin County to effectively respond to disasters and incidents by having a current and recognized countywide Emergency Operations Plan (EOP) guiding the roles, responsibilities and resources available throughout Franklin County and how best to utilize them to their maximum effect.

**Primary Issue:** State Homeland Security Program (SHSP) Grants Percentage of Projects Completed - The Ohio Emergency Management Agency is the grant recipient for FEMA/DHS Homeland Security Grants. The State of Ohio awards these funds to eight planning regions across Ohio, split between general awards to Emergency Management Agency recipients and Law Enforcement specific recipients with a dedicated 25-30%. In order for local law enforcement, and emergency preparedness entities to participate in the State Homeland Security Program (SHSP) a single entity (EMA) must coordinate grant projects and operate as a regional grant administrator.

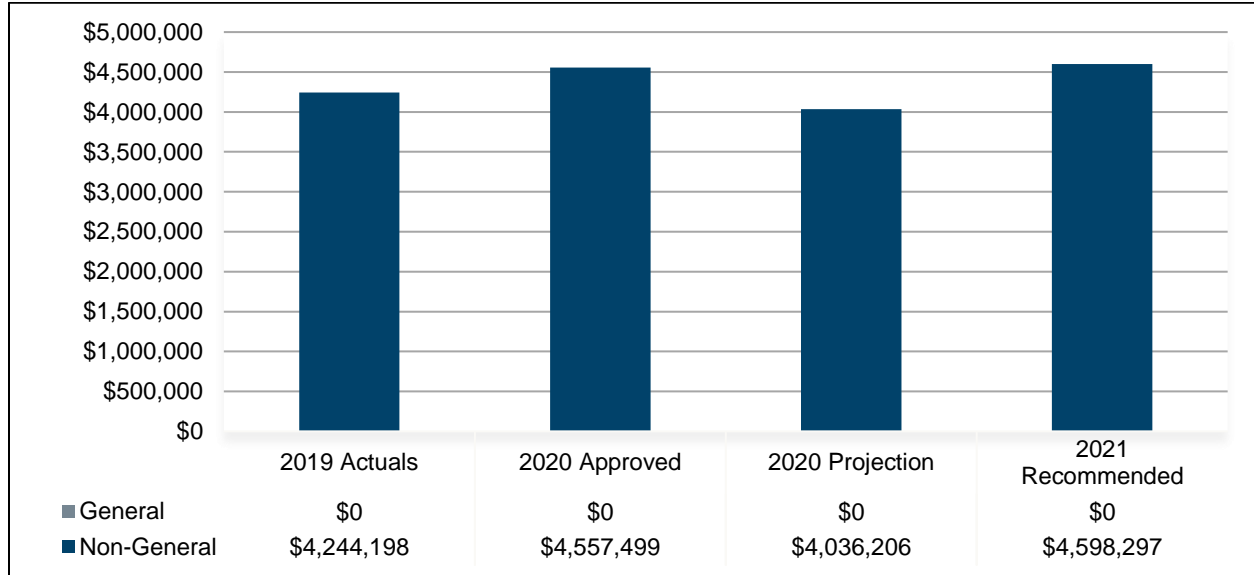
**Performance Spotlight**

**Measure:** SHSP Grants Percentage of Projects Completed

**Program:** Financial Services

About this measure		Why it is important	
Each grant project typically has a 24-36 month performance period prior to the grant closing out. This measure tracks the percentage of progress towards each grant project completion. This measure comes from the quarterly SHSP grant report for the Ohio Emergency Management Agency.		SHSP grants support local law enforcement and emergency preparedness entities to be trained and equipped to respond to emergencies.	
What is being done			
This measure tracks grant progress from concept and submission to Ohio EMA for acceptance through the design and procurement process until the project services or equipment is received, distributed to the local jurisdiction, and finally the fund transfer from the State of Ohio and vendor payment.			
2019 Actual	2020 Budget	2020 Projected	2021 Budget
N/A	50.00%	50.00%	60.00%

**Budget Summary – Revenues**



**Primary Revenue Sources by Fund Type**

Fund Type	Fund Name (Number)	Primary Revenue Sources
General	None	N/A
Special	<ul style="list-style-type: none"> <li>• Homeland Security &amp; Regional Communications Fund (2149)</li> <li>• Homeland Security Grant Fund (2150)</li> <li>• Emergency Management Fund (9029)</li> <li>• Warning Fund (9031)</li> </ul>	<ul style="list-style-type: none"> <li>• Regional communications program billing fees</li> <li>• Grants</li> <li>• Warning siren fees &amp; reimbursements</li> </ul>
Debt	None	N/A
Capital	None	N/A
Enterprise /Internal	None	N/A

**Comparison: 2020 Approved to 2020 Projection**

	<b>2020 Approved</b>	<b>2020 Projection</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
General Fund	\$0	\$0	\$0	N/A
Non-General Fund	\$4,557,499	\$4,036,206	(\$521,293)	-11.4%
<b>Total</b>	<b>\$4,557,499</b>	<b>\$4,036,206</b>	<b>(\$521,293)</b>	<b>-11.4%</b>

The \$521,293 decrease from the 2020 Approved Budget to the 2020 Projection is primarily attributed to:

- The timing of Federal Grants due to the delay of projects as a result of responding to the COVID-19 pandemic.

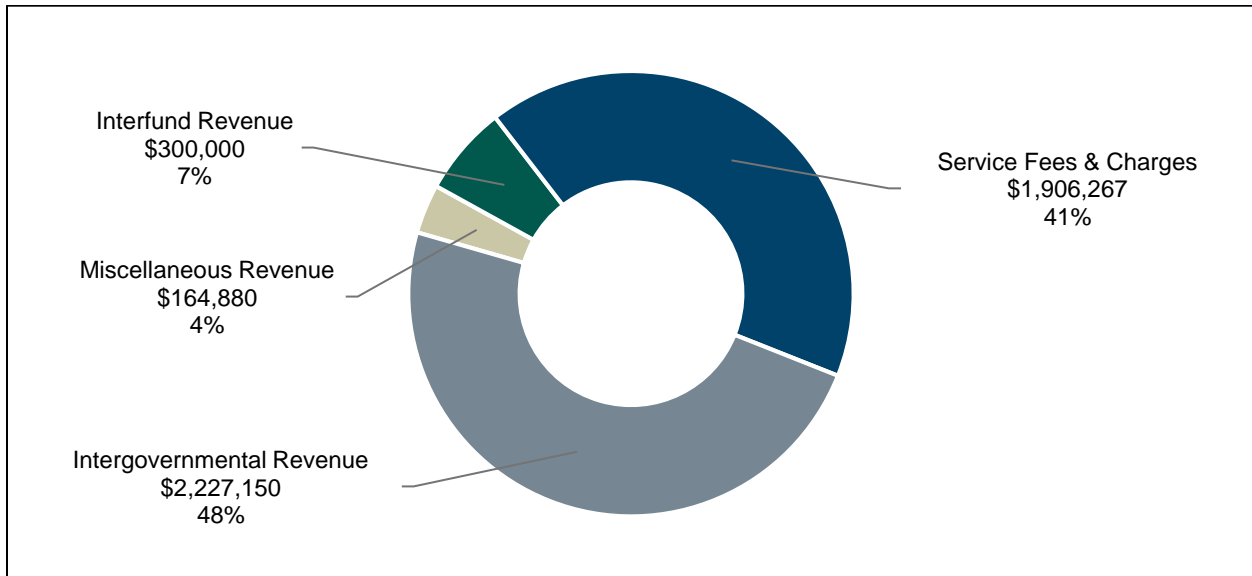
**Comparison: 2020 Approved to 2021 Recommended**

	<b>2020 Approved</b>	<b>2021 Recommended</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
General Fund	\$0	\$0	\$0	N/A
Non-General Fund	\$4,557,499	\$4,598,297	\$40,798	0.9%
<b>Total</b>	<b>\$4,557,499</b>	<b>\$4,598,297</b>	<b>\$40,798</b>	<b>0.9%</b>

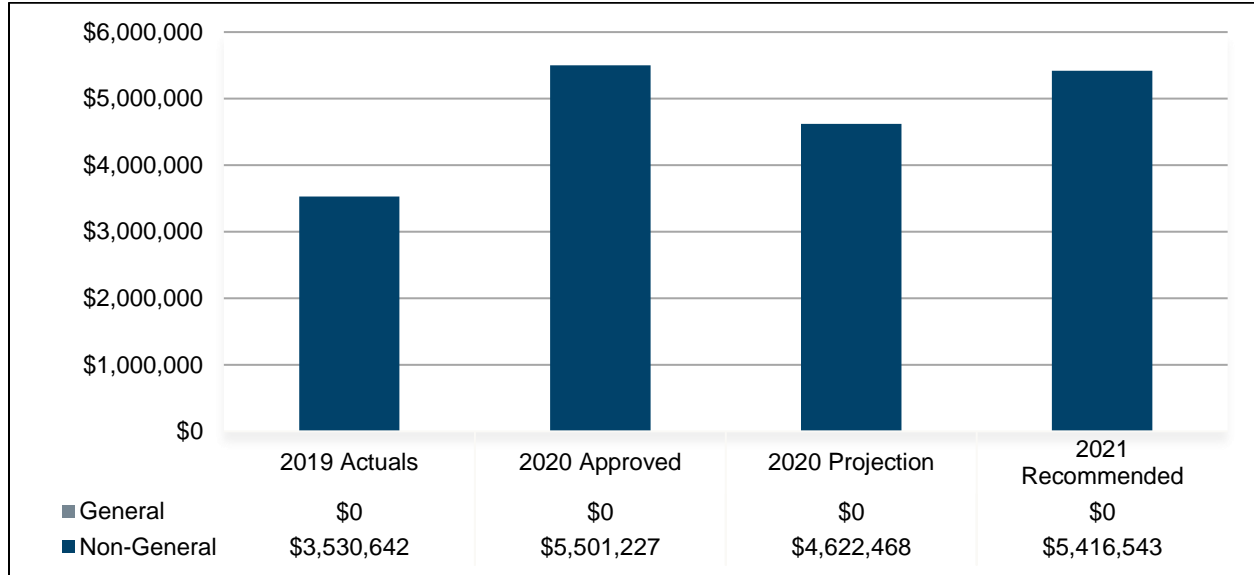
The \$40,798 increase from the 2020 Approved Budget to the 2021 Recommended Budget is primarily attributed to:

- Aligning revenue from Federal Grants with the projected amounts for 2021.

**2021 Recommended Budget  
Revenues by Category**



**Budget Summary – Expenditures**



**Significant items in the 2021 Recommended Budget**

Object Code	Budgeted Amount	% of Budget
PERSONAL SERVICES & FRINGE	\$1,484,235	27.4%
GRANTS TO COUNTY AGENCIES	\$809,859	15.0%
GRANTS TO OTHER GOVTS	\$584,692	10.8%
MAINTENANCE & REPAIR AGREEMNT	\$505,121	9.3%
IT SOFTWARE SUBSCRIPTION AND MAINTENANCE	\$397,198	7.3%
PROFESSIONAL SERVICES-OTHER	\$275,102	5.1%
RENTALS & OPERATING LEASES	\$230,000	4.2%
BUILDINGS & OFFICES RENT/LEASE	\$205,502	3.8%
COST ALLOCATION PLAN	\$84,678	1.6%
EQUIPMENT REPLACEMENT PARTS	\$83,000	1.5%
OTHER	\$757,156	14.0%
<b>TOTAL</b>	<b>\$5,416,543</b>	<b>100.0%</b>

**Comparison: 2020 Approved to 2020 Projection**

	2020 Approved	2020 Projection	Variance \$	%
General Fund	\$0	\$0	\$0	N/A
Non-General Fund	\$5,501,227	\$4,622,468	(\$878,759)	-16.0%
<b>Total</b>	<b>\$5,501,227</b>	<b>\$4,622,468</b>	<b>(\$878,759)</b>	<b>-16.0%</b>

The \$878,759 decrease from the 2020 Approved Budget to the 2020 Projection is primarily attributed to:

- The delay of projects as a result of responding to the COVID-19 pandemic, as well as lower than anticipated costs for warning siren relocation and replacements.

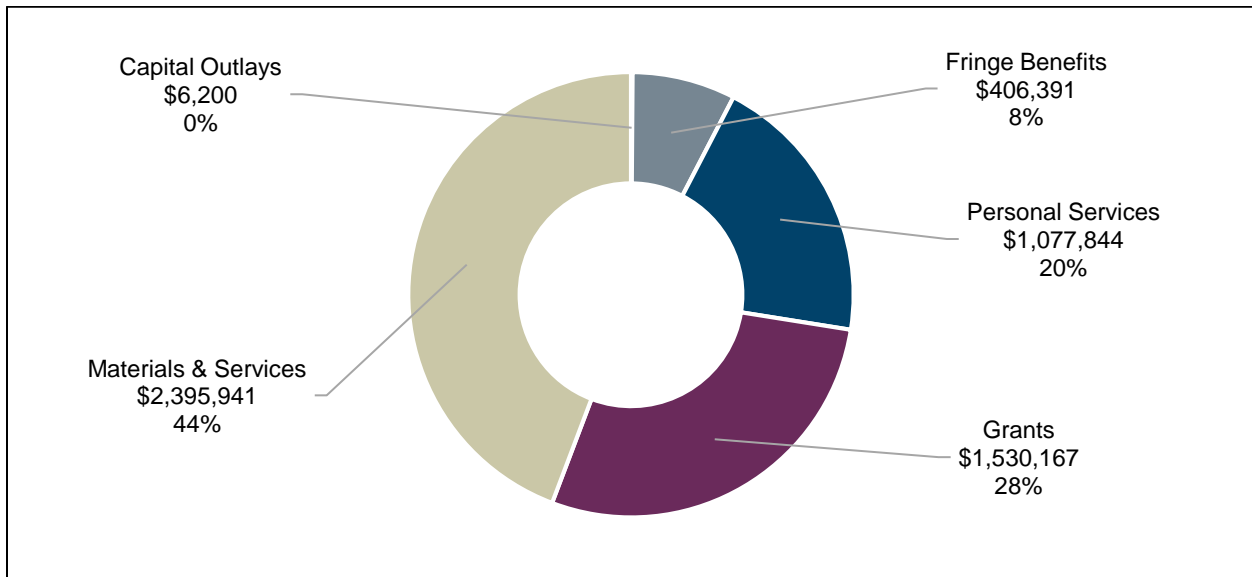
**Comparison: 2020 Approved to 2021 Recommended**

	2020 Approved	2021 Recommended	Variance \$	%
General Fund	\$0	\$0	\$0	N/A
Non-General Fund	\$5,501,227	\$5,416,543	(\$84,684)	-1.5%
<b>Total</b>	<b>\$5,501,227</b>	<b>\$5,416,543</b>	<b>(\$84,684)</b>	<b>-1.5%</b>

The \$84,684 decrease from the 2020 Approved Budget to the 2021 Recommended Budget is primarily attributed to:

- Aligning grant expenditures with the projected amounts for 2021, as well as a decrease in the amount budgeted for warning siren relocation and replacements.

**2021 Recommended Budget  
Expenditures by Category**



**Budget Summary – FTEs**

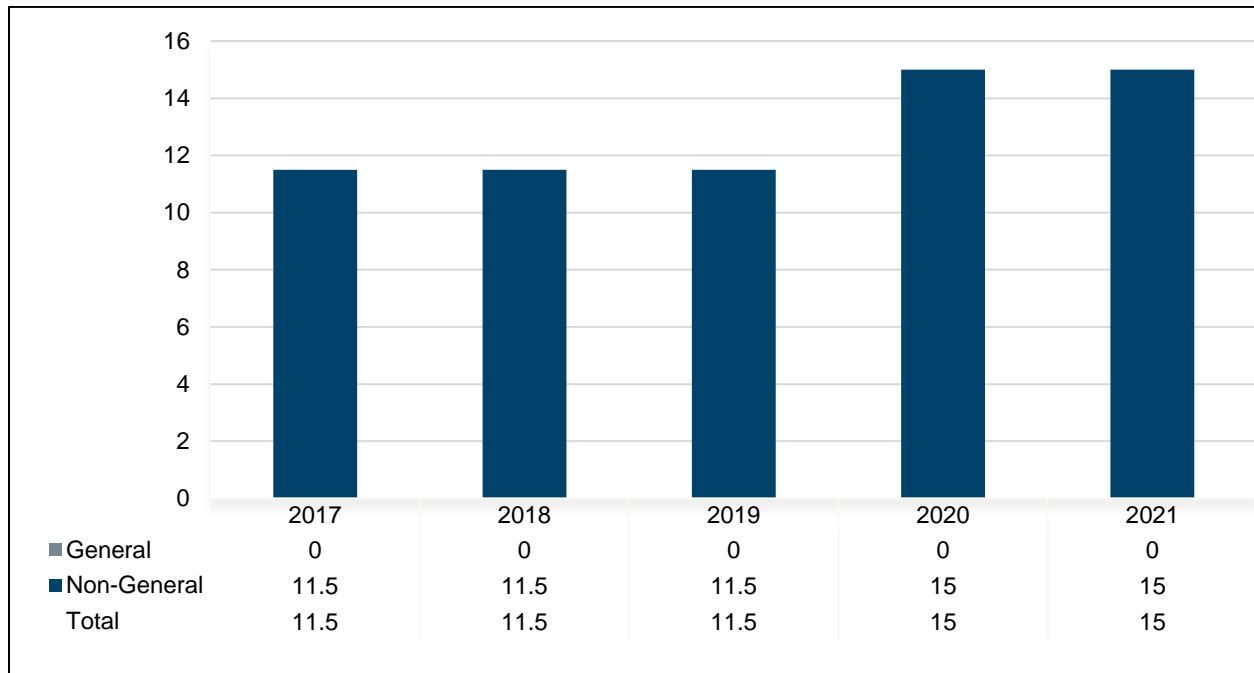
	2020 Budget	2021 Recommended	Recommended Budget as % of Total FTEs
General Fund	0	0	0.0%
Non-General Fund	15	15	100.0%
<b>Total Agency FTEs</b>	<b>15</b>	<b>15</b>	<b>100.0%</b>

There is no change in Total FTEs from the 2020 Budget to the 2021 Recommended Budget.

**New Positions**

Position Title	# of Positions	Annual Salary	Source
<i>None</i>	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>

**Budgeted FTE History**



**Vacancy Credit**

The vacancy credit process is designed to more accurately reflect the true expenditures for Personal Services and Fringe Benefits within the agency budget request. The calculations for the budget process begin with funding all approved positions for the entire year. Vacancy credits take into account that not all approved positions will be filled for the entire year. The methodology historically used by OMB to estimate an agency's vacancy credit utilizes a four-year history of unused personnel budgets to estimate an appropriate vacancy credit. However, recommendations may vary from the four-year average due to staffing trends or the number of positions supported within a fund.

**Salaries & Wages**

	<b>2020 Budget</b>	<b>Four-year Average</b>	<b>2021 Recommended</b>	<b>% Point Change to:</b>	
				<b>PY Budget</b>	<b>Average</b>
HS&RC Operations Fund	0.0%	N/A	0.0%	0.0%	N/A
Emergency Management Fund	0.0%	9.3%	3.2%	3.2%	-6.1%
Warning Fund	0.0%	0.2%	0.0%	0.0%	-0.2%

The HS&RC Operations Fund was created in the second half of 2019; therefore, the four-year average is unavailable.

Given the number of FTEs allocated to the HS&RC Operations Fund (3.5 FTEs) and the Warning Fund (1.0 FTE) no vacancy credit is included for 2021. The four-year average in the Emergency Management Fund is skewed by a 12.1% average in 2017.

**Fringe Benefits**

	<b>2020 Budget</b>	<b>Four-year Average</b>	<b>2021 Recommended</b>	<b>% Point Change to:</b>	
				<b>PY Budget</b>	<b>Average</b>
HS&RC Operations Fund	0.0%	N/A	44.0%	44.0%	N/A
Emergency Management Fund	0.0%	7.2%	2.0%	2.0%	-5.2%
Warning Fund	0.0%	1.4%	0.0%	0.0%	-1.4%

The HS&RC Operations Fund was created in the second half of 2019; therefore, the four-year average is unavailable. The 2021 vacancy credit reflects only one of the 3.5 FTEs budgeted in the fund electing benefit coverage.

Given the number of FTEs allocated to the Warning Fund (1.0 FTE) no vacancy credit is included for 2021. The four-year average in the Emergency Management Fund is skewed by a 10.6% average in 2017.

**Emergency Operations**

**Program Purpose:**

The Emergency Operations Program provides training courses, exercises and educational materials to local governments, safety forces, private sector organizations and residents to increase preparedness, improve response and facilitate recovery.

**ORC Reference Mandating this Program:**

Section 5502.26

**Program Services:**

Emergency exercises, emergency response training courses, emergency preparedness brochures, maintain agency information display, emergency preparedness in-services, web page, presentations, meeting facilitations

**Core Principle:**

Provide Community Safety, Security & Effective Justice

**Linkage to Core Principle:**

Improving safety and security preparedness, to include responders, elected officials, and citizens, before during and after an all-hazard event.

**Program Budget Overview**

	<b>2020 Approved</b>	<b>2021 Recommended</b>	<b>Variance \$</b>	<b>%</b>
Personal Services	\$782,148	\$777,361	(\$4,787)	-0.6%
Fringe Benefits	\$335,990	\$323,040	(\$12,950)	-3.9%
Materials & Services	\$858,084	\$841,758	(\$16,326)	-1.9%
Capital Outlays	\$35,000	\$6,200	(\$28,800)	-82.3%
<b>Total Expenditures</b>	<b>\$2,011,222</b>	<b>\$1,948,359</b>	<b>(\$62,863)</b>	<b>-3.1%</b>



**Financial Services**

**Program Purpose:**

The Financial Services Program is linked to the core principle by providing grant coordination and cost recovery services to safety forces and local governments to be better prepared for emergency situations.

**ORC Reference Mandating this Program:**

N/A

**Program Services:**

Fiscal services, funding determinations, cost recovery services, equipment purchases, state and federal resource coordination

**Core Principle:**

Provide Efficient, Responsive & Fiscally Sustainable Government Operations

**Linkage to Core Principle:**

Providing accountability, transparency, and responsiveness to the public

**Program Budget Overview**

	<b>2020 Approved</b>	<b>2021 Recommended</b>	<b>Variance \$</b>	<b>%</b>
Materials & Services	\$235,435	\$268,842	\$33,407	14.2%
Grants	\$729,873	\$559,211	(\$170,662)	-23.4%
<b>Total Expenditures</b>	<b>\$965,308</b>	<b>\$828,053</b>	<b>(\$137,255)</b>	<b>-14.2%</b>

**Warning**

**Program Purpose:**

The purpose of the Warning program is to provide warning services to safety forces and residents so they can be made aware of emergency situations.

**ORC Reference Mandating this Program:**

N/A

**Program Services:**

Public emergency warning tests; media communications through the Emergency Alert System (EAS), Wireless Emergency Alert (WEA), outdoor warning systems (sirens), telephone emergency notification system ALERT FRANKLIN COUNTY, NOAA weather radio, PSAP Alert radio talkgroup, highway message signs, Clear Channel digital billboards and social media; outdoor warning siren purchases, installations, maintenance, tests and activations; public information materials; and meeting facilitation.

**Core Principle:**

Provide Community Safety, Security & Effective Justice

**Linkage to Core Principle:**

Improve public safety to protect the quality of life

**Program Budget Overview**

	<b>2020 Approved</b>	<b>2021 Recommended</b>	<b>Variance \$</b>	<b>%</b>
Personal Services	\$82,038	\$64,470	(\$17,568)	-21.4%
Fringe Benefits	\$31,845	\$24,139	(\$7,706)	-24.2%
Materials & Services	\$166,692	\$170,463	\$3,771	2.3%
Grants	\$113,375	\$74,880	(\$38,495)	-34.0%
<b>Total Expenditures</b>	<b>\$393,950</b>	<b>\$333,952</b>	<b>(\$59,998)</b>	<b>-15.2%</b>

**Homeland Security & Regional Comm**

**Program Purpose:**

The purpose of the Homeland Security & Regional Communications Program is to provide grant funding and support to regional first responders, as well as oversight of 800 MHz radio communications and the regional E911 system to ensure interoperability and robust E911 system capabilities.

**ORC Reference Mandating this Program:**

Section 5502.03

**Program Services:**

Homeland Security Region 4, Training and Technical Assistance, Information and Intelligence Sharing, Strategic Based Performance Measurement Development, Oversight and Administration of the Automated License Plate Reader Program, Project/Program Evaluation, Facilitated Collaborations, Critical Infrastructure/Key Resources Assessment and Target Hardening, Regional Representation at State and Federal Level, Oversight and Implementation of the Terrorism Liaison Officer program; and Anti-terrorism Preparedness Guidelines. Agency communications, radio features, tower space, talk groups, voice log reports, GPS radio location, leased radios, E911 technical assistance, coordination between member agencies, equipment procurement and inventory, legislation advocacy, oversight and planning.

**Core Principle:**

Provide Community Safety, Security & Effective Justice

**Linkage to Core Principle:**

Improving the quality of service delivery for public safety and justice services through communications, training, and providing for a coordinated, integrated homeland security and emergency response by ensuring robust interoperability via voice and data communications.

**Program Budget Overview**

	<b>2020 Approved</b>	<b>2021 Recommended</b>	<b>Variance</b>	
			<b>\$</b>	<b>%</b>
Personal Services	\$228,113	\$236,013	\$7,900	3.5%
Fringe Benefits	\$96,998	\$59,212	(\$37,786)	-39.0%
Materials & Services	\$1,087,231	\$1,114,878	\$27,647	2.5%
Grants	\$718,405	\$896,076	\$177,671	24.7%
<b>Total Expenditures</b>	<b>\$2,130,747</b>	<b>\$2,306,179</b>	<b>\$175,432</b>	<b>8.2%</b>